

## Forecast reserves and provisions

| <b>Earmarked Reserves</b>                  | Estimated Reserves at start of year 1 April 2016 | Planned Contributions included in MTFS | Estimated Use of reserves in-year | Estimated Reserves at year end 31 March 2017 |
|--|--|--|-----------------------------------|--|
|  | <b>£000</b>                                      | <b>£000</b>                            | <b>£000</b>                       | <b>£000</b>                                  |
| Transformation & Priority Initiatives Fund | 3,350  | 0                                      | 600                               | 2,750  |
| Business Risk                              | 1,990  | 0                                      | 500                               | 1,490  |
| MTFS Implementation                        | 666  | 2,954                                  | 2,000                             | 1,620  |
| Homelessness                               | 0  | 1,000                                  | 1,000                             | 0  |
| Rapid Response                             | 75   | 0                                      | 75                                | 0  |
| IT Implementation                          | 1,092  | 0                                      | 790                               | 302  |
| Standing Up For Those In Need              | 800  | 0                                      | 200                               | 600  |
| Public Health                              | 550  | 0                                      | 0                                 | 550  |
| Commercialisation                          | 500  | 0                                      | 500                               | 0  |

| <b>Provisions</b>  | Estimated Provision at start of year 1 April 2016 | Planned Contributions included in MTFS | Estimated Use of provisions in-year | Forecast Balances at year end 31 March 2017 |
|--|---|--|-------------------------------------|---|
|  | <b>£000</b>                                       | <b>£000</b>                            | <b>£000</b>                         | <b>£000</b>                                 |
| Insurance provision  | 8,700   | 1,132                                  | 1,132                               | 8,700                                       |
| Employee & Litigation Provision                                    | 950   | 375 (base budget)                      | 500                                 | 825   |
| Bad Debt Provision (Sundry debts and Housing Benefit Overpayments) | 8,800   | 1,100                                  | 1,250                               | 8,650                                       |